

# Consolidating Metrics and Developing Best Practices: Bridging the gap in Recommender Systems Evaluation

Draft Position Paper

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## ABSTRACT

In industry, analytics and business challenges arise when attempting to upgrade a recommender system (RS). The drivers for this divergence which occurs between the analytics and the business groups are explored. Moreover, some of the metrics and evaluation criterion used by each groups are reviewed. It is proposed that the current number of metrics used by analysts to evaluate recommendation systems needs to be consolidated and inclusive of business metrics. It's also suggested that ACM RecSys has a role to play in developing a best practice guide for evaluating RS that can be promoted widely to industry.

## Categories and Subject Descriptors

**General and Reference:** evaluation, metrics, and measurement.  
**Information systems:** recommendation systems, personalization, collaborative filtering, content filtering.

## General Terms

Management, Measurement, Documentation, Performance, Design, Human Factors, Standardization, and Verification.

## Keywords

Recommender systems, best practices, metrics.

## 1. INTRODUCTION

Recommender system (RS) are often born out of a behavioral segmentation which show that a given website is losing a set (segment) of users who are not able to find what they came for. In web analytics, this is reflected by looking at the search vs. product view ratio over a period of time.

Otherwise, the conception of a RS is initiated at the launch of a site, with the prime objective of increasing “stickiness”; ensuring full user experience and to increase the monetization of content.

Regardless of the driver, at the beginning of the lifecycle of a recommender system, both analysts and business sponsors' objectives are aligned since most of the evaluation criteria centers around product development and delivering something new for the organization and its users. Hence, the goals are narrowly

defined. The assumption tends to be linear in nature across the enterprise: better user experience will lead to more sales.

As the lifecycle of the RS matures, the overall goal remains the same (better user experience - more sales), but the process and criteria for the RS evaluation are often not well defined. Hence, a divergence between the analytics and business groups occurs.

## 2. DIVERGENCE

The issue is that the term “performance” takes on different meanings and definition for both groups. Anderson (2006) illustrated the reasons for potential divergence for both group by showing that as we move down the long tail, the range of quality & satisfaction of the recommendation increases, along with the necessary amount of filtering power required [1].

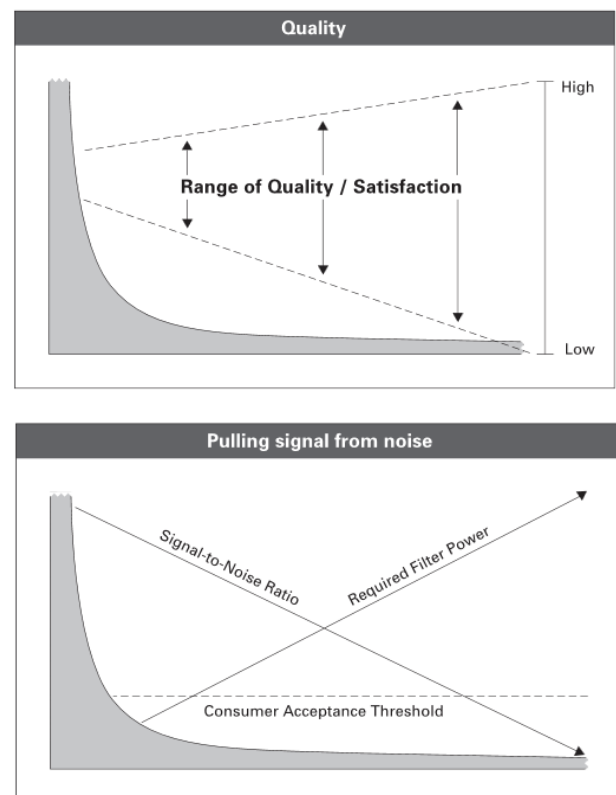


Figure 1. Quality/Satisfaction and Required Filter Power.

Moreover in industry, recommendations can be impacted by factors such as creative and/or inventory space availability, as well as, business rules (driven by detailed use cases). These factors

layered over the algorithm(s) of a RS can further complicate the issue of performance evaluation.

Consequently, a RS may present a given product more often (by default or on purpose – ie. recommendation persistence [2]) and not meet the business criteria for better user experience, namely better diversity [3] and coverage [4].

In addition, it's not unusual for the business to point out instances, where the RS may not “perform well” by looking at other evaluation metrics (clicks), and ranking criteria (i.e. margins vs. unit sales) amongst other factors not scoped by analytics.

Hence, what tends to happen over time is that the initial linear justification for the RS becomes much more sophisticated and complex; business becomes more concerned with user experience and other metrics, while analytics stays focused on initial definition of “performance” within the context of scalability.

Therefore it's not uncommon that at the time of a release upgrade, the evaluation criteria are not well articulated in the scope of the project. These often need to be “re-casted” as requirement or side project which require further simulation. This in turn, tends to delay deployment and potentially affect the bottom line by postponing the release of RS to production

### 3. EVALUATION CRITERIA

From an analytics perspective in both industry and research, the focus has been to evaluate RS by using an abundance of metrics. Although there has been some outstanding research on the subject, many of metrics identified are not fit for business consumption. For instance, some are not easily communicated, others are not relevant to user experience and/or the bottom line.

Case in point, f1, precision and recall are identified as key metrics in the analytics community but are often not well understood by business [4, 5]. Other metrics, like discounted cumulative gain (DCG), idealized (iDCG), and normalized (nDCG) also suffer from the same fate [4, 5].

On the other hand, coverage, rank and average precision are essential for getting an overview of performance and refining business rules for use cases [4, 5]. These are easily understood by business and have an impact on performance.

#### Item Space Coverage

Most commonly, the term coverage refers to the proportion of items that the recommendation system can recommend. This is often referred to as catalog coverage

#### Average Precision (AP)

Is a ranked precision metric that places emphasis on highly ranked correct predictions (hits)

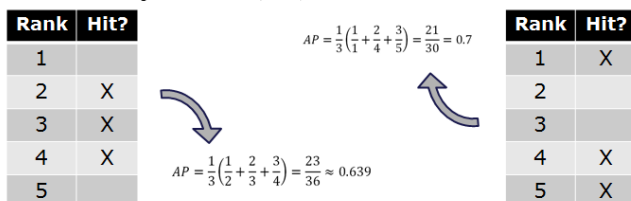


Figure 2. Selected Evaluation Criteria.

### 4. RECOMMENDATION

In closing, it is proposed that as the RS matures, the evaluation criteria should reflect a balance between both the objectives of business and analytics group.

As a result, the evaluation of RS should contain selective metrics. Furthermore, these should be inclusive of units that are relevant to the business (i.e. clicks, rank margins, and conversion).

By consolidating and diversifying the number of evaluation metrics, the gap between business and analytics can be bridged.

In addition, ACM RecSys should focus on developing a best practice guide to evaluate RS that can be used in industry. This will not only solidify the reputation of the organization in the marketplace, but also demystify the evaluation process.

Interestingly, Konstan & Adomavicius (2013) have identified a similar issue with algorithmic research [6].

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